o. 27,224

## U.K. could achieve rapid growth

 says OECDBY PETER RIDDELLL, ECONOMICS CORRESPONDENT


## Fear of redundancy as Leyland reviews future

bY OÜR INDUSTRIAL STAF

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## Row over Lonrho and SUITS








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[^0]helps you throughout the world

## LOMBARD

Finding out on
the spot


| Racmg |
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| Lanzarote dies in Gold Cup |





## SALEROOM

BY PAMELA JUDGE

## Evelyn table sold for $\mathbf{£ 2 5 , 0 0 0}$

 Sohn Evelyn's table, a fine The wole aale-of Enn!ish
 would fetch se2,000-3,000. The
buyers were Loudon picture
dealers Hazilit Gooden and Fox. WINE SALE

|  | by edmund penning-rows IN SPITE of the extensive range and considerable amount of fine clarets in Caristie's sale vesterday, prices paid - and only one lot out of 457 remzined unsold |
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| Furolture front the missing Lord Lucun's home letched a total of $£ 4,840$ at the same sale. | Cricketis on Pag |
| The four lots went in three and |  |
|  | recent advances. There were jumber of record prices. includ |
| sycamors marquetry work table | ing haut-brion $83 \quad 1280$ pe |
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## advancing



The Financial Timés Friaday Marece Industrial Corporation Lin

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## Pleasure never is at home



## Werther

by RONALD CRICHTON

\begin{abstract}


#### Abstract

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Radio 3
BBC SyMDhOny by DAVID MURRAY




leannetta Cochrane
\end{abstract}

Collaboration Four


| by CLEMENT CRISP |  | Guide is in Page 35 |
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| and most durable talents. of the new Collaboration pro- |  |  |
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## THE CLAN MCCANNY

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SENONETMESTAGHILWAS APER HES GOTPOFS OF NONEY


Robert Mauthner reports on the implications of the first round of French municipal election results
The hard choice the Left's gains pose for Giscard


## Fly in space to West Africa

From Miarch 20th when British Caledonian introduce DC-10 s to their West African routes, passengers to Lagos, Kano and Accra can enjoy the luxury ot flying in the extra cabin space that a wide-bodied superjetattords

Theres room to stretch. Room for double aisles. which make iteasier to move around the aircraft The cabin is tall as well as wide and light and airy. TheDC-10 ha larger windows than most comparable aircraft and there is a complete change of ai every three minutes-thats about the time it takes to smoke a cigarette
. The engines are so quiet you can hear an ice-cube drop into your pre-funch whisky and soda. All this, and nuch more, creates an atmosphere of spacious ease.

And British Caledonian service matches the aircraft. The crews are specially trained. The DC-10 has bigger gallevs, bigger serving areas. so B.Cal will be turning on a service that's something special even by eir own high standards.
Superjet. Super service.B.Cal DC-10's will be flying to West Africa bv day six days a
week from Gatwick.







Gibraltar considers curbs on banks and insurance


## Spanish amnesty widened



Swiss industrial production steady


## PAN HOLDING S.A. <br> LUXEMBOCLR




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## EEC Commission plan for aid to poorest areas



## Refining capacity cut proposed





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## Dutch protest an summit


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## Romanian drive to house quake homeless










Turkey and west Germany．
Soviet troops plan
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Poehl reaffirms Bonn＇s policy on aiding world economic growth





## Holland aid f


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## New appeal

 on Czech
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## Takeover bid．

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However孜eventally realised that as pleasurableastit might be tobe drivenif would beexen hetter to drive

It musthave been the smile on the chauffeur＇s face

You can take overa BMW from £4，000．The 3.3 Li costs a little more．

SPECFICATIONRESUME Engine：3．3Titres，six cylinder with Bosch L－Jetronic fuel injection prodacing 200bhp
Automatic transmission as standard

Performance Max speed 124 mph ； $0-60$ ini 10 secs；overall fuel consumption $24 \mathrm{mpg}(26 \mathrm{mpg}$ at constant 62 mph$)$ Standard interior fittings include： leatheripholstery；stereo radip with automaticaerial；rear seat belts：cigar lighterañdreading lights．

BMW 2500 CX 629.00 BNW 3 OS

9，179．00；BMW 3．0LA £9，669．00； BMW 3． 3 Li（ shown）£13，989．00． Prices correct at time of going to press）．

In todays financial condinons， dvantages happy to put you in touch witheexpert advisors on leasitig who can descibe the schemes indetail．

# U.S. Asian policy top of Fuluada-Carter agenda 



Adit for the Jimmy Carter road show

by Here huron mech 12




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STRONGER CHALLENGE TO FOREIGN RIVALS
Canada unveils competition policy cha


#### Abstract




## El Salvador

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Mexico CTTY Home in.

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BY OUR OWN courrespor

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Cumberland Hotel, London.
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The Shakespeare Hotel, Stratfora-upo TM This early sixteenth century coaching inimiscliol
 Trod or part in the hotel, serves pretheatire dian ers $\because \because \because-\because \because$

## The sign of agreat welcom



Hotels
TRUSTHOUSES FORTE

On policy At least five of Ethiopia's Ambassadors have

## Breaking apart



## Fears for detainees increase






## Doubt cast on reporter's confession



## Aid reaches Zaire as

 invasion spreads


 23

## Assoonashetouchesdown aHertzNo. man tales off.

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## Congress supporters in Bihar openly despondent

Castro reappears in Tanzania after delay


## Power battle in China province

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 and


## TheHertzNo. 1 Club Phone, sign,andgo.

## WORLD TRADE NEWS

## Japanese trade surplus to exceed $\$ 10 \mathrm{bn}$. for year


U.S. alters steel import quotas

## Mission shows interest in Airbus



Export financing alternative

## Machinery recovery forecast by M-F


U.K. exporters expect growth to continue


# Defence cuts will hit front-line capabilities' 

## Distric <br> heating <br> 'cannot <br> compet

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## Election <br> for Europe <br> MPs urged

## Pension plans 'face

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## U.K. orders at Caracas top \$2m.



## ITTcould doits research anywhere intheworld.

## Sowhyonearth choose Britain?

Like most major companies, ITT invests a lot of money in research.

What makes ITT's research spending so interesting, however is not simply how much is invested, but where.

After all, with operating companies in 92 countries around the world, ITT could pick almost anywhere to set up research facilities.

Or perhaps, with its headquarters in New York, ITT might have decided to put allits research eggs in the American basket

But it didn't.
Twüo thirds ofTTT's own research is done in Europe.

And its largest European research laboratory is in Harlow, Essex.

During 1974 and 1975 , ITT spent almost $£ 25$ million on British research and development. The 1976 investment should bring the three year total to about $£ 40$ million, involving around 2,000 scientists and engineers.

But why Britain?
Quite simply because ITT's experience has demonstrated time and again that, given the resources; the support, and the follow-through that it needs, British technology still rivals the best in the world.

AndITT has 200 new British patents a year to prove it.

## ROYAL ASSENT GIVEN TO STATE CONTROL BILL

## Resignations may delay dockyards vesting day



Access to 1.2 bn . barrels of oil by $1981^{\circ}$
${ }_{\mathrm{C}}^{\mathrm{C}}$THE BRITISA




| Hattersley given prices warning | Energy trends 'horrifying' <br> BY KEYIN DONE, INDUSTRIAL STAFF |
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## Governments told of for shipyard closures

\begin{abstract}


## Builders oppose cut in homes tax relief <br> Rail ch acts ovt policy r



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Investment




EMPLOYERS You should know about the Job Release Scheme for Assisted Areas.



## SOGAT rejects print

## technology proposals

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## Government 'will not force universal adoption of Bullock'

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## Early TUC decision expected in white-collar recruiting row



## COMPANY NOTICES

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|  | RESTAURANTS |
|  | Somewhere DifferentforLunch? $\qquad$ |
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Railmen
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## Platform problems for Ninian

SATEGY FOR UVK. ECONOMY

## JECD analysis emphasises need o continue fight against inflation

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#### Abstract

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Telecommunication equipment Tools and materials for cleaning pipes and Fire and explosion protective clothes

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Kadio
Baxman engine
Cathodic protection of main pipeline Replacement of prover
Pressure, vnlume and thermal analysis Survey and localisation Well drilling
Well testing special equipment
Seismic and drilling operations Preparation and analysis of coring samples GROUP HEI Structural \& Mechanical Maintenance Services:
Sand removing and conveyance Building construction, road paving and maintenance Electica, Plumbing. carpentry. painting works

## Baintenance and repair of mechanical vehicles

 Construction and building of Petroleum andGROUP IV
Consultarts Services Financial \& Administrative consultations GROUP $\mathbf{V}$ General Services Tankers piloting boats
Heavy-duty vehicles of different sorts and capacity ceveling tools and equipment
Dredges and cranes Nutrition and Victualling services Cleaning services Cinema Filnis ard Film Projector Photographing and Cinema Photography GROUP VI Stationery and Household appliances and Materials Furniture
iances: Refr Air-conditioners and Fans Ypewriters, calculators and photos instruments, with repairs and maintenance Designing and printing - Information Cleaning and sanitary materials Cleaning and sanitary materials Supply of Scientilc books and magazine

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CRICKET

## The finish to

## end them all



## The Property Market

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## General fund

 drops liquidity


## INDUSTRIAL AND BUSINESS PROPERTY



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 Soviet deal defended




 Next week's business


## Recess dates

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Glad tidings of little joy



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## Battle for confidence has been won; we can look for stronger advance-Barnett



Mr. Rabertuen urged the Govern.
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## OFFICIAL SECRETS ACT

## Case of the rus第解underbuss





## Written Answers

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| PLUS GOINGRATE OF PROFI OF £200,000 P.A. FOR SATE: An International Group has for saide a subsiary company in Europe The business is :in the rail, wholesale trade in quadity tableware. In addition to own retail outlets it supplieg. to ming others as a distributor: Substantial cash depats (which may be, withdrawn if not required) an itial ready made market for someone wishing to mixe serious involvement in the Comimon Market. Only prineipalis or recognised. Bankers need apy identifying themselves thus avolding time wastyen and curriosity Write Box. JR7z; Financial Timit 10, Canion Street; Kondon; ECAP 4BY. <br> POWYS MIID WALES <br>  <br>  BEAUIRMUY SITUATMD Horte. <br>  |
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BUSTNESSES WANTED
YOÚR OWN QUOTATION



## Robert Oakeshot Gescribes the development of French co-operatives which have recently attracted a measure of political attention

## Offspring of a working class movement



Employees enlisted to implement a programme of economies
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which to re-locate or expand your Which tor re-locate or expand your
tsiness, take a
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We've well sted jind fulty. We've well sited did fulty zuliped factories readi for̀ mipetitiverentis Orweill work with you through ur'design and buidid serlce. There'sbothskililed and unskiuld
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What's more corby is a mature aswel as a moderntown. So housing leisure activities are all established. And of course we've the
experience and ability to toffer a great experience and ability to offer a grea deal of help and avice.
So why not witit for further information to $K R$ R. C jonkin; FRI.C. $\mathrm{S}_{\text {. }}$ Chiief Estates Officer, Corby Development Codporation, 9 Queen's
Square, Corby, Northants, NNI7 PA Square, Corby, Northanis,
fhone: Corby ( 053565 ) 5335. -Whicheverway. youlook atit wera $\geq 2$


## Finance for the smaller companies

IN TMMES of infation it is par- to explain to the smaller com- It then goes on to illustrate firms cash flow of using ahort
ticularly important for com. pany the variety of finincing the different types of borrow- or medlum-term capital to panies to plan their cash re methods that are availahle for ing, makking note of the "golden finance longterm lorestment








## Eastern spices

The inscrutable Orient. Savour it now The lands of all seasons. Provocative silhouette that awaken the pulses. The stage of Asia is set. Let Thai bring up the curtain for you. Beautifally. With miling Royal Orchad Service, people of beautiful Thai. The spice of lif

## Beautiful Thai








TRTAYY, MARGH 18, 197

## More apparent

 than realJohn Wyles, recently in Tokyo, assesses the future of the shipbuilding industry zaeresy Why Japanese shipbuilders must not try harder


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## The killing of

Mr. Jumblatt


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## The danger of a constitutional fiasco



## Letters to the Editor

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## The effects of

 multinationals$\qquad$


\begin{abstract}
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## netrail <br> AV price in ment.?









## VISIT THE SCOTTISH NEW TOWNS IN LONDON.



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THE SCOTTISH NEW TOWNS

## COMPANY NEWS + COMMENT

Hepworth Ceramic climbs to peak $£ 18.85 \mathrm{~m}$.


ISSUE NEWS AND COI Sale Tiney 60 rights at 110p

## HTV over <br> £1.1m. at midway







- comment








James Wilkes
declines
to $£ 0.23 \mathrm{~m}$.







## NEW COURT EUROPEAN






## Adams\&GibbonLt

Extracts from Chairman's Address The group net profitbefore toxation earned in the year ended 30th
 In our 1976 interim stateèment we made reference to Vauxhaill Motoris": increased share of the nationalinew passenger car market, and in the latter part of the year in particulatiwe were. that over the year as a while the uppard trend of our owninew ć corsóles
was inexcess of the notionathe
 ahead of 1975 and this mairketic appear to be significantly impig s cornimenced reasonabiyy sectors of the group:and ${ }^{2}$. some measure of stabit Gan maintained in the nationd ecom situation during the deat the makéfurthorprogress: duritigurtherprogre

## Slater, Walker Securities Limited

Interim Statement for the six months ended 30 th June Tha unaudied nat loss of the Company for thia alx xionths ended 30 di Juage; 1976 Thesenisults excluda profts ot 6696.000 which weri Pedised on the disposal of carried out, the 8 oard consld drit prud enit to add these profititit the provision in indic
 However, the diractora intend to reicionsidee the treatment of this interest whañ thie fit Tha Company is available
recovering the loan portoliont Sleier Wrogramme wike reailising investmentis and proper Chas enabled Slatet, Walker Securities Limited to purchase, in the mitrket, in the lestant
 The Board does not propase a alividend in resppect of bither the ordinary or piseteed



Slater, Walker Securities Limite
ourth quarter lifts \$P to $£ 1.78 \mathrm{bn}$. deypinis 50


English:
Property

## upsurge

Standard Life 100m. in gilts

thur Bell turns peak $£ 7.5 \mathrm{~m}$.
 ther growth. embrace all employees. dresponsibility. <br> \title{

## B-ATIndustries <br> \title{ \section*{B-ATIndustries grows around the world} 

 grows around the world}}


## U.K. recovery will boost banking-Midland chief


$\qquad$


Operating Profitit of $£ 430$ million in 1976


Total Assets of $£ 3,122$ million in 1976

"With turnover up by 32\% and operating profit up by 31\%, Tfeel I can diaim a year of good trading despite the difficult economic conditions. The amoumt available for dividends and representing real growthin the

Until recently, we were a tobacco company with diversified interests, , bat now we are the holding and mannegng company for the four operating divisions, of which Tobacco still remains the largest. Thelong torim considerrible, both within the tristing divisions and also, possibly, by the addition of new divisions as the basefor

Thare are in the UK two major issues on which T wish to comment. On the Btrlock Reportit is vital and
Secondly, a number of people have reiterated that one camot create a mucceeseful growth economy
regeneratig and expanding its activities, without adequatels recompensius peoplo who exercise Bill, ability
Asregards Prospects, I expect a moderate improveraentin profits attributable to B.A.TIndustries in the ,



 Peter Macadam, Chaistuant.


Paper


B:ATI INDUSTRIES LIMITED
BA:T Tobacco-Retailing.Paper-Cosmetics-Worldwide


## General Mining holds steady



ABBEY PANELS LTD

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## LONRHO <br> Where will Tiny strike next?



## BAT Inds. sees moderate improvement in 1977


fition s-A

# STATEMENT BY THE CHAIRMAN, MR. T. N RISK. To be presented at the Annual General Meeting on March 22nd, 1977. 

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PEIRNCDRRECTORS
anthe world of finance, and the work of spout whes international wis of repitation
 intinat of charr Christian panes. G. P.S. Macphespon was one of these He joined our. Boand miore than 40 years ago and has seen onviassets grow in that time almost Chaiman 'To all that be did be brought a warmi and sympachetic persornality as well
 advice, and timbelf even morce, and we wist thini an tiealth and happiness in his

In Canada too time has brought its changes. ME. R.D. Mullholland retired Mom our Canachian Board in Novembertlys lond experience with the Bank of
 cevice We wish hime well in his retirement
THE ECONOMY
Grayimlis ode, The Bard paints the pichite of the shipoof stale sailing gatancty ing
$\because$ Regian

Thatithaxbd in n gim reposes whinwinds spay
The paralle wixthidin our position today epects his ofiening preys.
The parasesta with our position today is'only too easily draun No one in in theory: the tocks Upifokimately those who control the ecosiony of the country seem to fin

 infation which were fightening. We hopect they inimat be rectuced to levels which, aliered in our favour give us some prospect of strvival.

At one pount guming the year we wesemned to bempoving towards this goal bit, as so ofter before, the davn proved to be false. The tate of inflation has been-
 coming to elfeve lam alternatives to allowing it to conitimue ane worse. The tife assurncee ind sistry probably the gieazest single cointributor to the sayings Eqoivernent and fom orem pont of view nothing could be more dissistrous than the acceptance of tias iden. The oenty oundation on which we can hiopen to brild is that of a stable curreincy. Withouit it $w$ tabour in van. It is not enough to hope that, 1 . We can manage somenow to stagiger: Northisea oil toi one thing it is only too casy to exagegrate the poteritialities of oun natural resoricces, and for apoober many of the expected benefits have already been mortaged against the foreign borrow wing which alone has enabled ye to maintain a. tandard of lyying wich we camnot aftord Sooner or later the facts must be faced; ncomes policy are bound io be citical A further fall in net incoromes in eeal standard is hardly to be aroidedt One tiopes the eifore for a bold and intiogidive move to. reduce dreet taxatiox particiunaty at its penal upper levels wivid have done so


## INVESMENT CONDIIONS

the Bintisheqequity market have beon compuratively linnited This does. ingot mean that veare reluctant to play our part in providing capital for industry Orn he contraxy.

 mancy available for investrient As a compang with long terimithatiftios we do not believe that it ts purudent to bold any nigior paxt of our assecis siriqquid form. In gener our new mosey. is idvested as t is rectived and merreased ther lending to the private sector it could only beat the expense of the demands of the pobthic sector. What is really neecded is an inciease in production and profist which will yenerate the funds from which the necessary demininds of both

NATIONAL PENSIONS
 Social Security, he won the respect of all who had to deal with himim wid we felt that
 - schemes and dhe Sinte Peinsion scheme was sincerefy held. Firsisucceskers continue to belie their words. There has beet an apparent umyilingness to eorrect technical the application of the pay policy to ocectpational pension schemenes, of proposals for the appliration of the pay policy to occaperional persion scherese of proposals or the manmmoth task of adapting schernes to bie ready for Aprivili8 whino the new State Scheine cames mito operationi

Amployers are at the monenen engased in the task of considering shether or
 which could be called a typical "good ocoupational scheme" and those which will




Chrancellor has refused to give ary indication of when if ceer this policy will be Creaxed: A year aceo we eaccepped tid he necessity for this in the short term Gight against infation. Its continuance however must inevitahly lead to delays in improving benciits and throuidh naturel inertia incresse the number of schemes which decido
jot toc contract out This is danaging to the interests of empplopees who are being
 inflationary than a more encouraging attitude to te mist in the long nom be mot 1 The Secretzy of State for Social Secunty assured usin September 1976 We are fully committed to supporting the development of yood occupational pension schemes". One wonders if the speaker had realised the effect an ocapational
pension schiemes of the White Paper The rote of members in the rnning of schemes or of the likelv reactici to the Goverunernt's proposals for legielation atising from the Ocapational Pensions Board's reportt on equal status for men and wommin. The fyist of thesen rejected fhe OPB. PB. advice that this subject was best handled by a vohuritary codeof ofractice rather then by lecislation, and botif fail to recocgise that the provision of pension benefis under a private scheme is a voluntary act on the part of
the employer for uhich be mifint expect encouragement rather than a series of hepislative hurades inierposed in hisp path. The sheer complexity of the legisilation. existing and proposed is making it ingreasingyly difficult for an employer, or his. advisers, to know whelher his scheme is within the law and is hardly consistent with the expressed purposc of "supporting the developpent of giod ocappational pension these proposals would be mare credible if he were to show himself more willing to
 their likely deterrens efiect.
All this is sad enought from an industry point of view. It is even more serious
that the growing complexity of legislation is beconuigg an increasing buden to the Covermment itself aind Covernnent Departiments too are cleanty feeling the strain We have always spioyed cordial relations with the Superanruation Funds Office aidd the O.P.B. My comments are drected not at their hard work those who have pat buirdens and responsibilities on therm withoort proviting the meanst to carry them out. The law suygests chat provided a nolice of intencod Tequiremerts, then a contracting out certifcate will be granted before the stating date of the new: State Scheme. Yet, so recently as lanuary the Cbaimmen of the O.P.B. said "it would be a mistake to assume that if an election is sent to the O.P.B by the end of $197 /$ all will be wel. .... Thoussnnds of employens throughooxt the han the coinparatively small number of experts who are qualified to give it. They are sirely eutited to be given a definite deadthe which, if achieved by them, will result yra contuacting out cottif cate even if only on a provisional basis. Present.

DEVOLUTION
Scot It would not be fitting for a major francial instiution, with its Head Office in Scotland, to refrain from commert on the proposals for fundamental and darreaching
constitrional chainge now before Parliament. V vew then wït protound distust and consider that, if they are implemenexted in their present form, they will lead almost

 appirations of Scols to be allowed to have a treater say in decisions which: panticulary aftcet their atains, though l somed mes think the gifuence we already governinexx over car already top heavy Local Covernment structure but greater local powier and better goveremmenten which can be achived without setting $4 p$ in
Edinthangh an expensive Assembly, the exercise of whose finctions, whatever the Emajority pant in the Assimbly might be must be fraucht wint the datererer the


We are a company based on Scolland, but we have a loag history of operation
theoughaut the ward: Whe have had drect experience of working in small countries results we could acclievefor oir local policyholders were not so good as when we could take a broader view and when we enjoyed a greeiter fredcom of action. This did not affect aur policytholders in other coumties for we seek. to maintain approprial assets in each courtry in which we opmases For esanype, inverners in Canad or Usses sin Jannaica did not affect the boonuses. Payable to corr members in Canada or the affect our English, Lrixthiar Canadian members, who would continue to enjoy the secarity of the same investronts as they do at present The overall profitability of
the Company however would amost cetrainly berediced and the loss would all Scoltistis shoulders. It is not for me to center the political arena and to sugreest an Soctrish shoulders. It is not for me to enter the political arena and to suggest an
alternative solution butt $I$ Ihope and truss that, in reaching any decision, we shall not alternative solucon but hope and inser hat, m readings any decision, we sual not
allow the canny business scrnse and shrewd realism for which the Scots have eamed
ar a reputation and positions of inffience whierever the hiave settled, and to which we owe nauch of the stccosss aclieved bver contiones by oir small courty, to bo
swanped by a passing wave of emiotionial nationalisin.
$\frac{\text { CANADA }}{}$ Thea
ni-i fec current econonic and financial situation in Canada is far from eass. The
 commented a years ago. At the sampetime the economic recovery has not made the progiess one eviould have hoped.for at this staje. One e eason is shat growth in the inlibiting effect on investment of the !imitation on profits inherert in the price control proctramene.
mic uncertanitices. mist be added the prospect of a major poltical consrontation anising from the syicess of the Parti Quebecois in the recent
piovinaia election As a conpanyy with its heed office for Canada in the Province of
 serse wid previli. Murch of uthat I have said earliee on the subject of devolution in Scotland can be applied. nutatis matandis, to the Province of Quebec,
. The vear saw chiances in our serior mainagunient We took leave of our
 planned evpansion of our Canadian activities. He became Ceneral Manager for Canadiam 1957 and has seen the. size and influence of he company growing greathy
from year to year. We salute tim for his personal qualites as rnach as for his work
 appoirted Mi.].C Burns to be President, Canadian Operations, and we wish him well in his dew eqpointinent.
VALUATIONRESULTS
ind end of our financial year Stock Exchance prices were lower than the Since. 15 ht Novernber the nhole of this reduction has been more than recovered. evidence if sach were needed of the volatility of market prices and their comparative irelevance in juddging the prospenity of Standard Life viewed as a continuing business. The ver decline in prices presented us with favourable investment
opportintics and the emring power of our fuinds has been increased Wee have maintuined the rates of Teversionary bonus for ordinary life assurances at he levels to which they were iasised last year. Reversionary bonuses on policies which benefit from the fiecedom from taxaioo granted to our Pension Anruity Fumd have been significantly increased, as also thas the total simm which will be distributed by way of bopouses will, this yearis show a modest in inprovenient over last.
$\because$ I 1 addation to the \{avourable imvestment conditions we have benefited this year from mortality experience being lighter than expected WV' have docitded to
reflect this ofy adopting the most recently published tables for assmed tives and to
 Strengghen the basis of vabuing most of oir anminty tusiness by assuming lighter rate . The cost of the bonuses which have been declared is, in round figures, $£ 52.000,000$. When one reflects that this sum exceeds the total amount of our
fuind a bare thanty years ago it shows how our compeany has grown and prospered finds a bare thaty y years ago it shows how our cornpany has grown and prospered over the years. It is no easy task to mairtain the preeminent position to which we that we could contime to eam_profits for our members at these levels, I am, however convinced that we re as well equipped to meet this uncertain fiture as any other -
STAFF This will be the last time Ishall preside overour ammual yeneral meeting. Ifook back over the eight years dring which I have held the office of Chainman, dering which our assets have more than doubled, with neturad pride in this greast
company which I have had the honour to serve and with confidence that ny sumpecsson: Mic: A. M. Hodgee is takning overa a well found ship. If there is one thin
 of our success is due to the quabaty of oup staff at alllevecs and to the lighly
 thanks, and thesee:-are no mere formality. I wish to thank our Ceneral Managecer and his colleagues for the magrificent lead they thave given to cur progerss and to say bow ruach I vahe and have enjoyed the close personal relationships we have

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The largest mutual life assurance company in the European Community

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## A new featureand why <br> by David Hunter Johnston <br> Chairman, The Association of Investment Trust Companies








Net Asset Values



##  <br> Cajital commitments. <br> - Contract anclurited by the Directors

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declaration of dividend


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- Tris is a key role. Besides concriburing to the development of company corparate strategy it involves total responsibitity ior the and finincial staff maanagcincut. There are excellent prospects for furcher carcer developnent.
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- invinar salary $£ 12,500-£$ n5,000 plus car. Preferred age 35 to 40. Write in complete confidence
to J. B. Tonkinson as adviser to the company.
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details of experience and qualifications, with curriculum vitae. bandwriting specimen and recent passport photo. Further information about this vecancy can be freely obtained over the phome under guarantee of strict coofidence.

> Dr. A. Gaugler Alfred-Escher-Strasse. 26. No. of Reference 924 CH-8002 Zíricb

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for an important international engineering company with a number of subsidiaries, manufacturing and marketing a rauge of agncultural and livestock farming and other equip ment. for which there is a world-wide demand. Strong financial and technical resources are available to sustain further profitable growth.

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Write in complete confidence
to K. R. C. Slater as adviser to the group.
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for a well-established group based in Southern England comprising corapanies engaged in speculative honse buiding and coneracting in
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- IHe role is to assume overall responsibility for the profitable developmenr of the group and to provide cohesive.leadership to the constituent companics which have a large mcasure of autonony.
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- reminneration is for discussion in the region of fir,000.

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## Thyssen stays in black， ＇will pay a dividend＇

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BANKOFAMERICA

## World Value of the Dollar

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For further Intormation please contact your local branch of the Bank of Amarice

Flat glass boosts

## St．Gobain income

BY DAYID CURRY






Problems at Triomf plant


## Libyans

 appointed to Fiat Board

## Lending policies backfire

## Nordic Bank




## 蹅



## Nordic BankLimited



## pan＇to st bond WJA proposes merger Mfter heavy losses



76 the Group made a profit before tax of
4 million compared with f $82 \cdot 4$ million for
revious year． Zhairman，Lord Amnstrang of Sanderstead， statement to shareholders refers to the
ase of some $f 84$ million as a welcome ase of some $£ 84$ million as a welcome ery in profits from the levels of the past two and emphasises the contribution made g the year by subsidiary and associated
anies．In addition，income fromi the clearing anies．In addation，mome incem
operations of the Group increased because expansion in the volume of lending and shave benefited substancially from the shave benefited substancially from the
ad continued growth of the Group＇s ational business．

## IG Group Results in Brief

 Jfit befor̈e taxation xation sributable profit（afterextraordinary itemis ninority interests）． areholders dividends． tained profit－

## f000＇s

 166，397 89，54671，710
16，726 54，984

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## Capital hise－future development treads

 The Midiand recognises it has a part to play in this country iidadistrial recovery and the inproyement in the capital posizion is essential to ensure that the Bank kas a cappital baseappropriate to both its present rolume ff husiness and；of equal miportance，the fikely future lecels．In current condirions the making of proits，and the retention of 2 reasonable proportion of those profits in the business，is fonndamental to ensuring that our capital base is maintained
ax a kerel zo provide not only the fixed assets we require，but also a fuid of free capital to act as coper for the lending

Nationalisation－Treat and unnecessary damage Proposisels nationafising the four largest clearing banks and the acid test of fitese proposals is to ask if theiy would ensure in． improvement in the way the banks meet the needs of thei
customers，their staff and the coumrry as a whole．The answer mist be thar they do rot．In fact，I am convinced tiat nationiaisation of the banks would do nothing but grear and unidieceissary damage to the national economy，to the banks as institutions，to their customers whether persona，industial
or coinmercial，and to their staff－not to mention their： sharecholders．In addition to allthis，great harm would be done to London as one of the finaincial centres of the world， wo invisisible earnings made no Etwait C Mlidland Bank Group

## Staff

The readiness of the staff to absorb and master changes
during 1976 ，and the resulting contribution to the success during 1976，and the resulting contribution to the success
of our bosinesss is warmly acknowledged by the Board． Much thoushtit is being given to practical ways in which staff cao express their views in order that they may contribute to
the full in the future of the business．

## The Outlook－hope for indestrial recovery

 1977 ppened on a besitant note to the world coonomps．In the in the financial markets towards the end of 1976，should provide a basis on which recovery can now proceed．An inppottant element in this will be the revival of mvestment inindustry and here we look forward to playing our part to the full，trusting that the requirements of monecary restraint and the still substrantial，though diminishing，deficit of the public sector will not Membit our capaciy to meet the financial needs

Wirth these utcentainties it would not be seassible to prophesy that business．will be easyin ．977，but in the meannime the Bank will be taking some important steps to organise isseff in such a way tastid wir equipped and ready to meer the
developing needs of tis United Kingdom customers in the years ahead．

[^1]



## Brazil government turns down Light takeover plan <br> ar DAYID white



## ORWEGIAN COMPANIES

## Ardal has sharp improvement

## domestic bonds

Lack of interest in new Swiss issues
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The chisfer problem at preseni
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## SELECTED EURODOLLAR BOND PRICES



# WALL STREET + OVERSEAS MARKETS <br> <br> Rally halted but above the worst 

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OVERSEAS SHARE INFORMATION NEW YORK



 (1)




TINANCIAL TIMES SURVEY
Friday March 181977


If Ireland is to avoid slipping back from its present relative prosperity into the poverty of the past, much needs to be done-and done quickly-to speed up the rate of economic growth. Unemployment is already the highest in the $E E C$ yet many more jobs will be required to meet population forecasts.

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HOWMANY ORGANISATIONS ARE INVOLVEDIN ESTABLSHING A FACTORY IN THE REPUBLIC OF IRELAND?

TWO.YOURS AND OURS.


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hire rates from fib. 50 par day with
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offer for flights and accommodation. Wa have produced a businessman's
guide called Profit-potential Ireland: These are just a few of
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# Tough economic measures 



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car Brussels. scar Brussels. together with the
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for Forecasting.
 According 10 the centre- th:
rear should see the Republic
 revival peaking in 1978. The
factora that shonid make 197
a year nit cennomic improvement are that irish exports are ex
prated to rise $8 \pm$ per clit in
volume. In response to a. pro

 reach 4 per cent. forecast
increased capital spoofing in



## Farmers taxing the politicians

FARMI TAXATION will probe lad and at farmers whose per cent in iasi Tithe than

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method of taxing farmers. Only 9.000 .nf the country's
180.000 farmers paid any tax at
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urban demands and the prnmpt-


Irish
Bank of Commerce Limited




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Rave reduced the valuation

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The Budget struck tor
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 By a Correspondent

THE NORTHGATE GROUP OF COMPANIES

## hortheate exploration limited anglo unted bevelopment corporation lmatted westreld minerals limited WHIM CREEK COHSOLIDATED M.L.

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## Disappointments in oil exploration






 and, although natural resources
dominated the headlines in one
way or another for $\begin{aligned} & \text { dim } \\ & \text { way } \\ & \text { past } \\ & \text { men }\end{aligned}$
men
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## 

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Disappointing, because this
wast the fist, and therefore mont
intensively explored. field in
Irish waters. And, although it
might have been asking too
much to expect a foo in the
first lock that was thoroughly
drilled drilled. it was a dampening end
do a season which began with
sigh copes.

## Attitude

$$
\begin{aligned}
& \text { That is not to say that the } \\
& \text { possibility of significant finds }
\end{aligned}
$$ can yet be ruled out and the finds

official attitude remain ion quiet optimism. This is based
not only on the reports of the geologists but also on the fact
remain exploration companies interested as ever in
remain acquiring licences.
At he time of writing details
have. not yet emerged of just $\left\{\begin{array}{l}\text { how many companies will want } \\ \text { to drill where, because they tend } \\ \text { to hold their application to the }\end{array}\right.$ last monient But it is known City Services will . Ranger and aril this
season. The area which Shell
and its the Prournine will explore is
west coast and this of is an area
where some ter expected. On current form it
map be that may be that any finds made will
in fact be of the west coast with its attendant problems of deep water and bad weather. rather
than the nome favourable east coast or Celtic Sea.
Even allowing for that, it remains true the that any come-
mercian find of oil would rem-
nine the prospects for the ionise the prospects for the
irish economy. In lis sense, to that of Norway (or ar in
 find still Rooks the one any major of of
saving Ireland from either of eventual return tn high emigre
ion levels or serious structural The one commercial hydro-
carbon find to date is the small
gas fill carbon find to date is the small
gas field off Resale on the aunt
west coast. Work is proceeding west coast. Work is proceeding
apparently on target, to bring
the first gas ashore by early next Contracts have already been
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by British Stele). transpntin
them to Kinsale and for the land



## Troubled times for tourism     

## IRELAND -IV

The Financallthes Ex Ged

The Irish Times of es berta coverage of Ire lands top pie the decision makers in basins professions. They read it more more time on it and trust it are aware of its authority bini integrity The latest research/ $/ 9$ 1975/76 conducted by TMSI $46 \%$ of all AB adults in Treas $52 \%$ of all $A$ adults tread The


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## UGidinididit

## MPs back U.K. fishing stance

## F FNANCIAL TMESS REPORTER





## I sugar

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Cocoa and coffee
up again


## FRENCH AGRICULTURE <br> Poised for explosive expansion



## Fresh call for strong farm export body

## by peter bullen










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PRICE CHANGES

U.S:Markets

## Housing <br> boost to <br> copper



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ACTIVE STOCKS


## \section*{RECEAT ISSUES} <br> EQUITIES

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brid the Facuity of actuarites





## £90m. iron ore processing plant for Tyneside


firm action
to stem fall in rates


## Drop in money supply brings growth well within target


Its actions were taken as an
Indication that the authorities
would be unhappy to see a fall

on the basis of the no
market-reated formula.

ar the current minimumen lending
rate, showing a desire for modena








## Continued from Page 1

## 68 die in Lebanon revenge waves



## Secrets Bill for autumn session

## By Rupert Cornell Lobby Staff





 The two-tier cr
threat to BI

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